



## Nuestra Comunidad Development Corporation

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May 1, 2009

Bilt-Rite Construction, Inc.  
150 Shirley Street  
Roxbury, MA 02119

**Re: Dartmouth Hotel  
MBE/WBE and Workforce Compliance Records**

Dear Chris and John;

Bilt-Rite Construction was in compliance with the contractual terms regarding MBE/WBE and workforce hiring goals for the above referenced project.

Our records indicate the following:

Project: Dartmouth Hotel

<u>Equal Opp:</u>	<u>Goal %</u>	<u>Actual %</u>
MBE	25.0%	52.0%
WBE	10.0%	12.0%
Boston Res.	50.0%	35.0% (Best Effort)
Minority	25.0%	46.0%

Thank you for your efforts.

Respectfully,

Marcia Thornhill  
Director of Real Estate Development